

The Christian Reformed Church in
North America - Canada Corporation
Financial Statements
For the year ended June 30, 2021

**The Christian Reformed Church in North
America - Canada Corporation
Financial Statements
For the year ended June 30, 2021**

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Independent Auditor's Report

To the Board of Trustees of The Christian Reformed Church in North America - Canada Corporation

Qualified Opinion

We have audited the financial statements of The Christian Reformed Church in North America - Canada Corporation (the "Organization"), which comprise the statement of financial position as at June 30, 2021, and the statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at June 30, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of this revenue was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to revenue and other support, excess of revenue over expenses, and cash flows from operations for the years ended June 30, 2021 and 2020, current assets as at June 30, 2021 and 2020, and net assets as at July 1 and June 30 for both the June 30, 2021 and 2020 years. Our audit opinion on the financial statements for the year ended June 30, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants
Oakville, Ontario
October 12, 2021

**The Christian Reformed Church in North America -
Canada Corporation
Statement of Financial Position**

June 30, 2021

	Unrestricted	Restricted - Youth Ministries	Restricted - Resonate Global Mission	Total
Assets				
Current				
Cash	\$ 3,556,043	\$ 137,376	\$ 4,713,411	\$ 8,406,830
Investments (Note 2)	29,988,105	-	371,582	30,359,687
Due from related parties (Note 3)	90,438	-	-	90,438
Accounts receivable	50,728	-	29,964	80,692
Prepaid expenses	28,537	-	-	28,537
	33,713,851	137,376	5,114,957	38,966,184
Capital assets (Note 4)	2,924,437	-	-	2,924,437
	\$ 36,638,288	\$ 137,376	\$ 5,114,957	\$ 41,890,621

Liabilities

Current

Accounts payable and accrued liabilities	\$ 624,034	\$ 887	\$ 602,048	\$ 1,226,969
Due to related parties (Note 3)	2,619,372	-	1,462,481	4,081,853
Bank loan (Note 2)	28,789,506	-	-	28,789,506
	32,032,912	887	2,064,529	34,098,328
Net Assets (Note 5)	4,605,376	136,489	3,050,428	7,792,293
	\$ 36,638,288	\$ 137,376	\$ 5,114,957	\$ 41,890,621

On behalf of the Board:



Director



Director

**The Christian Reformed Church in North America -
Canada Corporation
Statement of Financial Position**

June 30, 2020

	Unrestricted	Restricted - Youth Ministries	Restricted - Resonate Global Mission	Total
Assets				
Current				
Cash	\$ 1,960,648	\$ 130,261	\$ 3,811,947	\$ 5,902,856
Investments (Note 2)	28,497,259	-	349,610	28,846,869
Due from related parties (Note 3)	98,028	-	-	98,028
Accounts receivable	525,223	366	182,500	708,089
Prepaid expenses	19,104	-	-	19,104
	31,100,262	130,627	4,344,057	35,574,946
Capital assets (Note 4)	3,106,673	-	-	3,106,673
	\$ 34,206,935	\$ 130,627	\$ 4,344,057	\$ 38,681,619
Liabilities				
Current				
Accounts payable and accrued liabilities	\$ 535,440	\$ 886	\$ 640,763	\$ 1,177,089
Due to related parties (Note 3)	2,709,757	-	1,480,192	4,189,949
Bank loan (Note 2)	27,714,039	-	-	27,714,039
	30,959,236	886	2,120,955	33,081,077
Net Assets (Note 5)	3,247,699	129,741	2,223,102	5,600,542
	\$ 34,206,935	\$ 130,627	\$ 4,344,057	\$ 38,681,619

The accompanying notes are an integral part of these financial statements.

**The Christian Reformed Church in North America -
Canada Corporation
Statement of Activities and Changes in Net Assets**

For the year ended June 30, 2021

	Unrestricted	Restricted - Youth Ministries	Restricted - Resonate Global Mission	Total
Revenue and other support				
Denominational ministry shares	\$ 3,068,160	\$ -	\$ 2,652,763	\$ 5,720,923
Coordinated equipment usage, materials and service revenue	2,118,020	-	-	2,118,020
Investment income, net	548,121	-	59,546	607,667
Contributions from churches, agencies, and individuals	669,279	-	-	669,279
Youth ministries	-	6,824	-	6,824
Gifts and offerings				
Missionary and program support	-	-	1,534,365	1,534,365
Estates	-	-	353,184	353,184
General	-	-	1,019,566	1,019,566
Other	389,792	-	50,404	440,196
	6,793,372	6,824	5,669,828	12,470,024
Expenses				
Program services				
Coordinated support services	1,917,141	-	-	1,917,141
Synod assembly, trustee, and committee expense, assistance and grants	322,806	-	-	322,806
Ministry support services	570,004	-	-	570,004
Justice and mercy	706,942	-	-	706,942
Youth ministries	-	76	-	76
Faith formation	322,564	-	-	322,564
Leadership and strengthening churches	741,747	-	-	741,747
Worship	147,166	-	-	147,166
Resonate Global Mission	-	-	4,842,502	4,842,502
Total program services	4,728,370	76	4,842,502	9,570,948
Support services				
Management and general	594,971	-	-	594,971
Resource development	112,354	-	-	112,354
Total support services	707,325	-	-	707,325
	5,435,695	76	4,842,502	10,278,273
Excess of revenue and other support over expenses	1,357,677	6,748	827,326	2,191,751
Net assets, beginning of year	3,247,699	129,741	2,223,102	5,600,542
Net assets, end of year	\$ 4,605,376	\$ 136,489	\$ 3,050,428	\$ 7,792,293

The accompanying notes are an integral part of these financial statements.

**The Christian Reformed Church in North America -
Canada Corporation
Statement of Activities and Changes in Net Assets**

For the year ended June 30, 2020

	Unrestricted	Restricted - Youth Ministries	Restricted - Resonate Global Mission	Total
Revenue and other support				
Denominational ministry shares	\$ 2,729,637	\$ -	\$ 2,446,087	\$ 5,175,724
Coordinated equipment usage, materials and service revenue	2,084,850	-	-	2,084,850
Investment income, net	450,706	-	61,200	511,906
Contributions from churches, agencies, and individuals	803,577	-	-	803,577
Youth ministries	-	15,398	-	15,398
Gifts and offerings				
Missionary and program support	-	-	1,712,374	1,712,374
Estates	10,000	-	263,017	273,017
General	-	-	872,050	872,050
Other	713,316	-	165,936	879,252
	<u>6,792,086</u>	<u>15,398</u>	<u>5,520,664</u>	<u>12,328,148</u>
Expenses				
Program services				
Coordinated support services	1,884,375	-	-	1,884,375
Synod assembly, trustee, and committee expense, assistance and grants	363,644	-	-	363,644
Ministry support services	652,391	-	-	652,391
Justice and mercy	1,040,679	-	-	1,040,679
Youth ministries	-	5,563	-	5,563
Faith formation	354,726	-	-	354,726
Leadership and strengthening churches	886,401	-	-	886,401
Worship	189,213	-	-	189,213
Resonate Global Mission	-	-	5,142,195	5,142,195
Total program services	<u>5,371,429</u>	<u>5,563</u>	<u>5,142,195</u>	<u>10,519,187</u>
Support services				
Management and general	601,555	-	-	601,555
Resource development	119,756	-	-	119,756
Total support services	<u>721,311</u>	<u>-</u>	<u>-</u>	<u>721,311</u>
	<u>6,092,740</u>	<u>5,563</u>	<u>5,142,195</u>	<u>11,240,498</u>
Excess of revenue and other support over expenses	699,346	9,835	378,469	1,087,650
Net assets, beginning of year	<u>2,548,353</u>	<u>119,906</u>	<u>1,844,633</u>	<u>4,512,892</u>
Net assets, end of year	<u>\$ 3,247,699</u>	<u>\$ 129,741</u>	<u>\$ 2,223,102</u>	<u>\$ 5,600,542</u>

The accompanying notes are an integral part of these financial statements.

The Christian Reformed Church in North America - Canada Corporation Schedule of Functional Expenses

For the year ended June 30, 2021

	Program Services								Support Services			Total
	Allocated Central Support Services	Synod Assembly, Trustee, and Comm. Exp., Assist. and Grants	Ministry Support Services	Justice and Mercy	Youth Ministries	Faith Formation	Leadership and Strengthening Churches	Worship	Resonate Global Mission	Management and General	Resource Development	
Expenses												
Salaries	\$ 920,215	\$ -	\$ 351,563	\$ 573,884	\$ -	\$ 187,219	\$ 157,290	\$ -	\$ 1,554,587	\$ 190,852	\$ 98,985	\$ 4,034,595
Employee benefits	223,953	-	80,238	128,269	-	50,381	38,710	-	434,804	34,741	22,053	1,013,149
Communications	24,595	-	7,996	18,666	76	494	6,992	-	26,739	3,866	806	90,230
Mailing	29,712	3,423	94,342	13,004	-	555	2,350	3,415	15,441	2,293	6,937	171,472
Travel	10,706	722	-	2,934	-	16	-	-	4,887	88	1,511	20,864
Dues and subscriptions	9,366	17,000	532	2,824	-	338	206	-	12,698	1,587	-	44,551
Insurance	15,448	-	-	-	-	-	-	-	-	-	-	15,448
Interest and bank fees	9,089	-	-	-	-	-	-	-	11,785	-	-	20,874
Legal and professional	6,347	-	38,056	-	-	471	25,742	-	245,977	127,813	-	444,406
Supplies	16,556	-	643	1,796	-	378	515	-	4,421	339	2	24,650
Telecommunications	60,501	-	364	2,086	-	1,230	-	-	1,469	3	-	65,653
Other office costs	60,350	2,842	4,739	3,139	-	8,001	2,317	377	26,099	858	18,290	127,012
Repairs and maintenance	38,928	-	-	-	-	-	-	-	-	-	-	38,928
Rent	2,708	-	-	7,620	-	-	-	-	-	-	-	10,328
Utilities	27,901	-	-	-	-	-	-	-	-	-	-	27,901
Deputation	-	-	-	-	-	-	-	-	15,757	-	-	15,757
Amortization	213,387	-	-	-	-	-	-	-	-	-	-	213,387
Other facilities	38,224	-	-	-	-	-	-	-	-	-	-	38,224
Training and conferences	2,131	2,553	-	10,772	-	324	21,253	150	20,342	349	-	57,874
Grants	-	-	-	348,150	-	-	16,962	-	464,515	-	-	829,627
Cost sharing - US	-	296,266	(104,637)	(472,917)	-	57,668	438,372	143,224	324,659	22,046	(56,408)	648,273
Total	1,710,117	322,806	473,836	640,227	76	307,075	710,709	147,166	3,164,180	384,835	92,176	7,953,203
Allocated central support services	207,024	-	96,168	66,715	-	15,489	31,038	-	336,226	210,136	20,178	982,974
Field costs	-	-	-	-	-	-	-	-	1,342,096	-	-	1,342,096
	207,024	-	96,168	66,715	-	15,489	31,038	-	1,678,322	210,136	20,178	2,325,070
Total expenses	\$ 1,917,141	\$ 322,806	\$ 570,004	\$ 706,942	76	\$ 322,564	\$ 741,747	\$ 147,166	\$ 4,842,502	\$ 594,971	\$ 112,354	\$ 10,278,273

The Christian Reformed Church in North America - Canada Corporation Schedule of Functional Expenses

For the year ended June 30, 2020

	Program Services								Support Services			Total
	Allocated Central Support Services	Synod Assembly, Trustee, and Comm. Exp., Assist. and Grants	Ministry Support Services	Justice and Mercy	Youth Ministries	Faith Formation	Leadership and Strengthening Churches	Worship	Resonate Global Mission	Management and General	Resource Development	
Expenses												
Salaries	\$ 859,150	\$ -	\$ 357,370	\$ 554,757	\$ -	\$ 184,429	\$ 244,624	\$ -	\$ 1,679,049	\$ 191,034	\$ 102,544	\$ 4,172,957
Employee benefits	215,508	-	79,870	115,253	-	45,642	55,057	-	422,009	31,967	23,188	988,494
Communications	24,812	-	7,149	18,399	2,585	353	3,055	-	1,137	1,624	1,758	60,872
Mailing	80,133	3,495	95,342	12,144	-	1,166	1,448	3,779	31,618	4,450	4,323	237,898
Travel	10,661	85,196	6,145	31,460	162	16,873	24,074	1,368	102,901	15,156	10,903	304,899
Dues and subscriptions	5,394	20,550	1,064	1,718	-	228	811	-	24,297	2,260	-	56,322
Insurance	16,197	-	-	-	-	-	-	-	4,520	-	-	20,717
Interest and bank fees (recovery)	7,641	-	-	-	-	-	-	-	32,388	2,676	-	42,705
Legal and professional	3,162	-	35,402	29,434	796	-	337	788	293,528	92,692	-	456,139
Supplies	34,893	-	420	995	1,832	743	906	-	2,252	411	67	42,519
Telecommunications	66,824	-	340	2,046	-	2,198	-	-	1,588	-	-	72,996
Other office costs	6,657	1,150	426	3,886	188	1,213	3,601	32,221	19,465	1,350	208	70,365
Repairs and maintenance	56,426	-	-	-	-	-	-	-	-	-	-	56,426
Rent	2,708	-	-	7,620	-	-	-	-	-	-	-	10,328
Utilities	30,504	-	-	-	-	-	-	-	-	-	-	30,504
Deputation	-	-	-	-	-	-	-	-	11,412	-	-	11,412
Amortization	264,468	-	-	-	-	-	-	-	-	-	-	264,468
Other facilities	23,037	-	-	-	-	-	-	-	-	-	-	23,037
Training and conferences	6,285	185,450	1,126	20,741	-	17,277	73,284	2,763	47,205	1,003	414	355,548
Grants	-	-	-	412,779	-	-	23,250	-	346,991	-	-	783,020
Cost sharing - US	-	67,803	8,409	(235,174)	-	66,812	418,395	148,294	500,476	61,775	(36,948)	999,842
Total	1,714,460	363,644	593,063	976,058	5,563	336,934	848,842	189,213	3,520,836	406,398	106,457	9,061,468
Allocated central support services	169,915	-	59,328	64,621	-	17,792	37,559	-	318,669	195,157	13,299	876,340
Field costs	-	-	-	-	-	-	-	-	1,302,690	-	-	1,302,690
	169,915	-	59,328	64,621	-	17,792	37,559	-	1,621,359	195,157	13,299	2,179,030
Total expenses	\$ 1,884,375	\$ 363,644	\$ 652,391	\$ 1,040,679	\$ 5,563	\$ 354,726	\$ 886,401	\$ 189,213	\$ 5,142,195	\$ 601,555	\$ 119,756	\$ 11,240,498

**The Christian Reformed Church in North America -
Canada Corporation
Statement of Cash Flows**

For the year ended June 30	2021	2020
Cash flows from operating activities		
Excess of revenue and other support over expenses	\$ 2,191,751	\$ 1,087,650
Adjustments to reconcile excess of revenue and other support over expenses to net cash provided by operating activities		
Amortization of capital assets	213,387	264,468
Unrealized foreign exchange loss on due to related parties	331,991	345,776
Unrealized gain on investments	(408,338)	(143,659)
Changes in non-cash working capital balances		
Accounts receivable	627,397	(589,399)
Due from related parties	7,590	13,038
Prepaid expenses	(9,433)	50,848
Accounts payable and accrued liabilities	49,880	(94,356)
Due to related parties	(440,087)	(138,656)
	<u>2,564,138</u>	<u>795,710</u>
Cash flows from investing activities		
Acquisition of capital assets	(31,151)	(49,824)
Purchase of investments	(14,358,187)	(14,821,592)
Sale of investments	13,253,707	13,655,724
	<u>(1,135,631)</u>	<u>(1,215,692)</u>
Cash flows from financing activity		
Advances from bank loan	<u>1,075,467</u>	<u>742,951</u>
Net increase in cash	2,503,974	322,969
Cash, beginning of year	<u>5,902,856</u>	<u>5,579,887</u>
Cash, end of year	<u>\$ 8,406,830</u>	<u>\$ 5,902,856</u>

The accompanying notes are an integral part of these financial statements.

The Christian Reformed Church in North America - Canada Corporation Notes to Financial Statements

June 30, 2021

1. Significant Accounting Policies

Nature of Organization

The Christian Reformed Church in North America - Canada Corporation (the "Organization") is incorporated under the Canada Not-for-Profit Corporations Act as a not-for-profit corporation without share capital and is a registered charity under the Income Tax Act. The purpose of the Organization is to conduct ministry and provide administrative services for the CRCNA denominational ministries.

Basis of Accounting

The financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Fund Accounting

The Organization follows the Restricted Fund method of accounting for contributions. The Organization ensures, as part of its fiduciary responsibilities, all funds received with a restricted purpose are expensed for that purpose.

For financial reporting purposes, the accounts have been classified into the following funds:

Restricted Funds

The restricted funds are used to account for revenue and expenses relating to the Ontario Youth Ministry ("Youth Ministry") and Resonate Global Mission.

Unrestricted Fund

The unrestricted fund is used to account for day-to-day operations of the Organization.

Basis of Reporting

These financial statements include the accounts of Christian Reformed Church in North America - Canada Corporation and Co-ordinated Services. Income received from Canadian churches and members is for the following purposes:

- Denominational Services
- Ministry Support Services
- Resonate Global Mission
- Congregational Services
 - Chaplaincy and Care
 - Disability Concerns
 - Faith Formation
 - Indigenous Ministries
 - Pastor-Church Resources
 - Race Relations
 - Safe Church
 - Social Justice
 - Worship
 - Youth Ministries

The support income received is recorded as the donations are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

The Christian Reformed Church in North America - Canada Corporation

Notes to Financial Statements

June 30, 2021

1. Significant Accounting Policies (Continued)

Revenue Recognition

Contributions are recorded as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Due to the difficulty in determining their value and in that they would otherwise not have been purchased, contributed services are not recognized in the financial statements.

The Organization has not received any unconditional promises to give.

Foreign Currency Translation

At the transaction date, each asset, liability, revenue and expense is translated into Canadian dollars by the use of the exchange rate in effect at that date. At the year end date, monetary assets and liabilities are translated into Canadian dollars by using the exchange rate in effect at that date and the resulting foreign exchange gains and losses are included in income in the current period. Foreign exchange gains of \$110,543 (2020 - losses of \$24,041) are included in other income. Unrealized foreign exchange losses of \$331,991 (2020 - \$345,776) are included within the cost sharing expenses.

Capital Assets

Capital assets are recorded at cost less accumulated amortization. Amortization is provided over the estimated useful life using the straight-line basis as follows:

Building	-	40 years
Building improvements	-	20 years
Computer equipment	-	3 to 5 years
Automotive equipment	-	5 years
Machinery and equipment	-	10 years

During the year, the Organization wrote off computer equipment of \$37,952 (2020 - \$18,974), automotive equipment of \$Nil (2020: \$39,35) and building improvements of \$20,072 (2020 - \$Nil) that were no longer in use and no longer contributed to the Organization's ability to carry out its objectives. As a result, the net carrying amount of the assets were written down to \$Nil. The write down is included in Coordinated support services in the Statement of Activities and Changes in Net Assets.

Pensions

The Organization contributes to a multi-employer defined benefit pension plan on behalf of ordained ministers. Other participants in this plan include related organizations. Since sufficient information is not available to use defined benefit accounting, the Organization accounts for the plan as if it were a defined contribution plan, recognizing contributions as an expense in the year to which they relate.

The Organization also maintains a defined contribution pension plan for non-ordained employees.

The Christian Reformed Church in North America - Canada Corporation

Notes to Financial Statements

June 30, 2021

1. Significant Accounting Policies (Continued)

Disclosure of Allocated Expenses

The Organization engages in program and support services. The cost of each program or support service includes salaries, employee benefits, supplies and other expenses that are directly related to each program or support service. Salaries and employee benefits that relate to more than one program are allocated between departments. All allocations are based on an estimate of time in each function.

Use of Estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenue and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future.

Financial Instruments

Financial instruments are recorded at fair value at initial recognition. The investments are recorded at fair value, based on quoted market values. Investment transactions are recorded on a trade date basis. The investment income realized on the investments is the interest earned and the increase or decrease in the market value of the bonds. All short-term notes and bonds have been designated to be in the fair value category, with gains and losses reported in operations. All other financial instruments are subsequently reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.

Income Taxes

No provision for income taxes is required as the Organization is exempt from income taxes under the Income Tax Act.

2. Investments and Bank Loan

The funds on deposit from CRCNA agencies and associated churches are accumulated with the Canadian Imperial Bank of Commerce in a cash concentration account ("CCA").

The bank loan was taken out by the Organization to finance its investment portfolio, which provides security for the loans. The Organization pays interest at prime on the loan only to the extent that its loan balance exceeds the accumulated balance in the CCA. If the balance in the CCA exceeds the loan balance, interest is paid to the Organization by its banker. The bank loan has no fixed terms of repayment and no covenants.

**The Christian Reformed Church in North America -
Canada Corporation
Notes to Financial Statements**

June 30, 2021

2. Investments and Bank Loan (Continued)

The investment portfolio is comprised of the following:

	2021	2020
Cash (margin)	\$ 938,340	\$ (466,997)
Short-term notes	724,973	2,399,023
Canadian bonds	17,830,600	17,387,281
Pooled funds	10,494,192	9,177,952
	29,988,105	28,497,259
Investment with Christian Stewardship Services	371,582	349,610
	\$ 30,359,687	\$ 28,846,869

The effective interest rate on the short-term notes during the year varied from 0.089% to 0.097% and mature within three months of the year end. The effective interest rate on the Canadian bonds during the year varied from 0.750% to 4.055%. The maturities of these bonds range from September 1, 2021 to June 30, 2030.

Investment income received by the Organization from its investment portfolio is used to pay interest to the various CRCNA agencies and churches. Any excess of investment income received by the Organization over the amount paid to agencies and churches is retained by the Organization for its own purposes.

**The Christian Reformed Church in North America -
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Notes to Financial Statements**

June 30, 2021

3. Related Party Balances and Transactions

The following table summarizes the amounts due from (to) related parties, which are organizations related through common management:

	2021	2020
Due from related parties		
Due from ReFrame Ministries (formerly Back To God Ministries International)	\$ 23,366	\$ -
Due from various other denominational organizations	67,072	98,028
	\$ 90,438	\$ 98,028
	2021	2020
Due to related parties		
Due to The Christian Reformed Church in North America - U.S.	\$ (1,940,190)	\$ (1,956,350)
Due to ReFrame Ministries (formerly Back To God Ministries International)	-	(44,719)
Due to World Renew	(2,063,321)	(2,138,472)
Due to various other denominational organizations	(78,342)	(50,408)
	\$ (4,081,853)	\$ (4,189,949)

The amounts due from (to) related parties are unsecured, non-interest-bearing and have no fixed terms of repayment.

During the year, \$1,354,304 (2020 - \$1,083,551) of expenses were allocated to the Organization from The Christian Reformed Church in North America, a Michigan non-profit corporation, and \$1,030,910 (2020 - \$724,222) of expenses were allocated by the Organization to The Christian Reformed Church in North America, a Michigan non-profit corporation.

During the year, the Organization charged related Canadian organizations their proportionate share of office and related services totalling \$2,118,020 (2020 - \$2,084,850).

These transactions were made in the normal course of business and have been recorded in appropriate expense accounts at the exchange amount.

**The Christian Reformed Church in North America -
Canada Corporation
Notes to Financial Statements**

June 30, 2021

4. Capital Assets

	2021		2020	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 152,011	\$ -	\$ 152,011	\$ -
Building and building improvements	4,187,872	1,579,483	4,192,011	1,437,811
Computer equipment	318,882	278,916	338,760	282,044
Automotive equipment	45,382	39,644	45,382	38,148
Machinery and equipment	226,369	108,036	226,369	89,857
	4,930,516	2,006,079	4,954,533	1,847,860
Net book value		\$ 2,924,437		\$ 3,106,673

5. Net Assets

Unrestricted net assets includes the Organization's investment in capital assets. The change in the investment in capital assets is calculated as follows:

	2021	2020
Opening investment in capital assets	\$ 3,106,673	\$ 3,321,317
Acquisition of capital assets	31,151	49,824
Amortization	(213,387)	(264,468)
Closing investment in capital assets	\$ 2,924,437	\$ 3,106,673

The Christian Reformed Church in North America - Canada Corporation Notes to Financial Statements

June 30, 2021

6. Pension Plans

CRCNA participates in two retirement plans of the Christian Reformed Church under which all of its full-time regular employees with specified periods of service are eligible.

Ordained Ministers

The Organization makes contributions to the Retirement Plan for Ministers of the Christian Reformed Church in Canada (the "Plan"), which is a multi-employer defined benefit plan, on behalf of members of its staff. The Plan specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. However, the Plan is accounted for as a defined contribution plan as insufficient information is available to account for the Plan as a defined benefit plan. The Organization is only one of a number of employers that participates in the Plan and the financial information provided to the Organization on the basis of the contractual agreements is usually insufficient to reliably measure the Organization's proportionate share in the Plan assets and liabilities on defined benefit accounting requirements.

The Organization contributes an amount specified by the Plan's administrator, the Synod of the CRCNA. Contributions to the Plan are received primarily from supporting Christian Reformed Church members on a denominational ministry share basis and certain participating organizations. The amount contributed to the plan for 2021 was \$68,880 (2020 - \$78,827). The contributions were made for current service and these have been recognized in operations.

The funding valuation for the Plan shows a surplus of \$7,219,753 (2020 - \$8,222,400). The total required contributions to the Plan for 2021 are \$1,157,700 (2020 - \$1,157,700), current service costs of \$733,100 (2020 - \$733,100) and administrative expenses of \$315,800 (2020 - \$315,800). The expense has been included in the synod assembly, trustee, and committee expense, assistance and grants expense.

Unordained Employees

Unordained employees of the Christian Reformed Church are covered by a group registered retirement savings plan, under which CRCNA contributes a specified percentage of its employees' base salary. During the year ended June 30, 2021, the contributions to this plan were \$261,346 (2020 - \$254,383).

7. Commitments

As at June 30, 2021, the Organization has outstanding letters of guarantee totalling \$141,000 in connection with building improvements.

The Christian Reformed Church in North America - Canada Corporation

Notes to Financial Statements

June 30, 2021

8. Financial Instrument Risks

Credit Risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization is exposed to credit risk resulting from the possibility that a counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Organization's financial instruments that are exposed to concentrations of credit risk related primarily to its accounts receivable and due from related parties. The Organization is also exposed to credit risk arising from all of its bank accounts being held at one financial institution with deposits exceeding Canadian Deposit Insurance Corporation coverage limits.

Liquidity Risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Organization will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities, due to related parties, bank loan, and commitments.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Organization is exposed to currency risk on \$1,940,190 (2020 - \$1,956,350) of its due to related parties, as this amount is denominated in US dollars. The Organization considers this risk to be acceptable and therefore does not hedge its foreign exchange rate risks.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Organization is exposed to interest rate risk on its fixed-interest instruments which include its investment with Christian Stewardship Services, its short-term notes, and bond portfolio. Fixed-interest instruments subject the Organization to a fair value risk. The Organization is also exposed to interest rate risk in relation to interest expense on its bank loan since the bank loan bears interest at a variable interest rate. Variable rate instruments subject the Organization to a cash flow risk. The interest rate risk related to the Organization's bank loan is mitigated by the fact that the Organization pays interest on the loan only to the extent that its loan balance exceeds the accumulated balance in its cash concentration account.

The Christian Reformed Church in North America - Canada Corporation Notes to Financial Statements

June 30, 2021

8. Financial Instrument Risks (Continued)

Market Risk (continued)

The Organization invests in units of pooled funds, which in turn invest in a diversified portfolio of assets. While the underlying investments of the pooled funds may be susceptible to both currency and interest rate risk, the Organization is not directly holding the investments denominated in a foreign currency or any interest-sensitive securities, with the exception of its investment with Christian Stewardship Services, its short-term notes, and bond portfolio. Accordingly, the Organization has no direct significant exposure to currency or interest rate risk as a result of its investment in pooled funds.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Organization is exposed to other price risk through its investment in pooled funds.

9. COVID-19 Pandemic

On March 11, 2020, the World Health Organization declared the outbreak of COVID-19 a pandemic, resulting in economic uncertainties. As the impacts of COVID-19 continue, there could be further impact on the Organization, its funders and donors. Management is actively monitoring the effect of its financial condition, liquidity, operations, suppliers, sector, and workforce. Given the daily evolution of the COVID-19 pandemic and the global responses to curb its spread, the Organization is not able to fully estimate the effects of the COVID-19 pandemic on its results of operations, financial condition, or liquidity at this time.

10. Contingency

A legal claim has been initiated against the Organization. The claim is currently ongoing and is being assessed by the defence counsel. Based on current knowledge and consultation with legal counsel, the directors do not expect the outcome of the claim to have a material adverse effect on the Organization's financial position. Should any loss result from the resolution of the claim, such loss will be charged to operations in the year of resolution.

**The Christian Reformed Church in North America - Canada Corporation
Resonate Global Mission Schedule of Functional Expenses
(Unaudited)**

For the year ended June 30

	Program Services			Support Services		2021 Total	2020 Total
	Mission Innovation	Global Missions	North American Missions	Management and General	Resource Development		
Expenses							
Salaries	\$ 206,948	\$ 532,163	\$ 392,449	\$ 149,682	\$ 273,345	\$ 1,554,587	\$ 1,679,049
Employee benefits	46,473	65,545	207,045	43,471	72,270	434,804	422,009
Communications	-	-	397	21	26,321	26,739	1,137
Mailing	240	-	409	390	14,402	15,441	31,618
Travel	861	-	3,817	-	209	4,887	102,901
Dues and subscriptions	3,034	105	5,347	3,511	701	12,698	24,297
Insurance	-	-	-	-	-	-	4,520
Interest and bank fees	-	-	-	-	11,785	11,785	32,388
Legal and professional	2,621	-	-	15,873	227,483	245,977	293,528
Supplies	452	-	2,472	309	1,188	4,421	2,252
Telecommunications	412	-	1,051	-	6	1,469	1,588
Other office costs	556	21,974	2,125	148	1,296	26,099	19,465
Deputation	-	-	-	-	15,757	15,757	11,412
Training and conferences	3,804	-	6,663	4,568	5,307	20,342	47,205
Grants	36,275	18,690	409,550	-	-	464,515	346,991
Cost sharing - US	228,328	157,210	-	103,569	(164,448)	324,659	500,476
Total	530,004	795,687	1,031,325	321,542	485,622	3,164,180	3,520,836
Allocated central support services and general	-	29,582	45,329	156,823	104,492	336,226	318,669
Field costs	-	1,342,096	-	-	-	1,342,096	1,302,690
Total expenses	\$ 530,004	\$ 2,167,365	\$ 1,076,654	\$ 478,365	\$ 590,114	\$ 4,842,502	\$ 5,142,195