Financial Statements and Supplementary Information Years Ended June 30, 2023 and 2022

The report accompanying these financial statements was issued by BDO USA, P.C., a Virginia professional corporation, and the U.S. member of BDO International Limited, a UK company limited by guarantee.

# BDO

Financial Statements and Supplementary Information Years Ended June 30, 2023 and 2022

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#### Independent Auditor's Report

The Board of Directors World Renew Grand Rapids, Michigan

#### Report on the Audits of the Financial Statements

#### Opinion

We have audited the financial statements of World Renew (the Organization), which comprise the statements of financial position as of June 30, 2023 and 2022, and the related statements of activities, functional expenses, changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of World Renew as of June 30, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audits of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

BDO USA, P.C., a Virginia professional corporation, is the U.S. member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.



#### Auditor's Responsibilities for the Audits of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that audits conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing audits in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audits in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings, and certain internal control-related matters that we identified during the audits.

BDO USA, P.C.

June 11, 2024

**Financial Statements** 

### Statements of Financial Position

June 30, 2023

		With	out	Donor Restri	ctio	ons		With Donor	
		Operating		Designated		Total		Restrictions	Total
Assets									
Cash and cash equivalents	\$	5,365,194	\$	-	\$	5,365,194	\$	-	\$ 5,365,194
Investments		1,680,862		8,369,028		10,049,890		9,374,177	19,424,067
Other investments		5,758		-		5,758		-	5,758
Field advances		461,552		-		461,552		-	461,552
Pledges and grants receivable		1,576,284		-		1,576,284		355,815	1,932,099
Interest and other receivables		114,203		-		114,203		-	114,203
Prepaid expenses		375,858		-		375,858		-	375,858
Beneficial interest in assets held									
by the Barnabas Foundation		-		-		-		5,765,814	5,765,814
Construction-in-progress		87,069		-		87,069		-	87,069
Property and equipment		6,204,050		-		6,204,050		-	6,204,050
Less: accumulated depreciation		(884,795)		-		(884,795)		-	(884,795)
Total Assets	\$	14,986,035	\$	8,369,028	\$	23,355,063	\$	15,495,806	\$ 38,850,869
Liabilities and Net Assets									
Liabilities									
Accounts payable and accrued									
expenses	\$	741,003	\$	-	\$	741,003	\$	-	\$ 741,003
Due to World Renew in Canada	·	2,168,045	·	-	•	2,168,045	•	-	2,168,045
Due to other Christian Reformed						, ,			, ,
Church in North America									
agencies		89,499		-		89,499		-	89,499
Line of credit		2,429,500		-		2,429,500		-	2,429,500
Annuities payable		85,282		-		85,282		-	85,282
Overseas severance accrual		296,655		-		296,655		-	296,655
Total Liabilities		5,809,984		-		5,809,984		-	5,809,984
		_,,				_,,.			_,,
Net Assets									
Without donor restrictions		9,176,051		8,369,028		17,545,079		-	17,545,079
With donor restrictions		-		-		-		15,495,806	15,495,806
Total Net Assets		9,176,051		8,369,028		17,545,079		15,495,806	33,040,885
Total Liabilities and Net Assets	\$	14,986,035	\$	8,369,028	\$	23,355,063	\$	15,495,806	\$ 38,850,869

### Statements of Financial Position

June 30, 2022

		With	out	Donor Restri	ctio	ons	_ ,	- With Donor		
		Operating		Designated		Total		Restrictions		Total
Assets										
Cash and cash equivalents	\$	4,364,280	\$	-	\$	4,364,280	\$	-	\$	4,364,280
Investments		2,255,922		6,617,589		8,873,511		9,719,439		18,592,950
Other investments		28,296		-		28,296		-		28,296
Field advances		725,766		-		725,766		-		725,766
Due from World Renew in Canada		299,627		-		299,627		-		299,627
Pledges and grants receivable		167,039		-		167,039		13,897		180,936
Interest and other receivables		21,153		-		21,153		-		21,153
Prepaid expenses		207,640		-		207,640		-		207,640
Beneficial interest in assets held										
by the Barnabas Foundation		-		-		-		4,773,187		4,773,187
Construction-in-progress		74,324		-		74,324		-		74,324
Property and equipment		5,997,183		-		5,997,183		-		5,997,183
Less: accumulated depreciation		(592,954)		-		(592,954)		-		(592,954)
Total Assets	\$	13,548,276	\$	6,617,589	\$	20,165,865	\$	14,506,523	\$	34,672,388
Liabilities and Net Assets										
Liabilities										
Accounts payable and accrued										
expenses	\$	517,782	\$	-	\$	517,782	\$	-	\$	517,782
Due to other Christian Reformed		,	·		•	,	•			,
Church in North America										
agencies		146,313		-		146,313		-		146,313
Line of credit		3,000,000		-		3,000,000		-		3,000,000
Annuities payable		90,078		-		90,078		-		90,078
Overseas severance accrual		271,258		-		271,258		-		271,258
Total Liabilities		4,025,431		-		4,025,431		-		4,025,431
Net Assets										
Without donor restrictions		9,522,845		6,617,589		16,140,434		_		16,140,434
With donor restrictions		7,522,04J		5,017,507				- 14,506,523		14,506,523
		-		-		-		,300,323		17,300,323
Total Net Assets		9,522,845		6,617,589		16,140,434		14,506,523		30,646,957
Total Liabilities and Net Assets	Ś	13,548,276	Ś	6,617,589	Ś	20,165,865	Ś	14,506,523	Ś	34,672,388

### **Statements of Activities**

Year ended June 30, 2023

	With	out Donor Restric	tions	With Donor	
	Operating	Designated	Total	Restrictions	Total
Revenues and Other Support Contributions - churches and individuals:					
Development programs Disaster programs Donated services for disaster	\$ 2,748,513 -	\$ - -	\$ 2,748,513 -	\$ 823,252 2,999,837	\$ 3,571,765 2,999,837
programs Unspecified	913,582 6,368,419	۔ 3,948,790	913,582 10,317,209	۔ 576,000	913,582 10,893,209
Total Contributions - Churches and Individuals	10,030,514	3,948,790	13,979,304	4,399,089	18,378,393
Other revenues: Grants from others	937,369	-	937,369	1,668,528	2,605,897
Investment return, net Miscellaneous	1,871,755 157,504	-	1,871,755 157,504	- 274	1,871,755 157,778
Net assets released from restrictions	6,071,235	-	6,071,235	(6,071,235)	-
Net assets released from designations	2,197,351	(2,197,351)	-	-	-
Total Revenues and Other Support	21,265,728	1,751,439	23,017,167	(3,344)	23,013,823
Expenses Program services:					
Overseas development	10,455,101	-	10,455,101	-	10,455,101
Disaster programs Education and justice	4,843,633 1,358,000	-	4,843,633 1,358,000	-	4,843,633 1,358,000
Total Program Services	16,656,734		16,656,734		16,656,734
Support services:	10,050,754		10,050,754		10,030,734
Fundraising	2,841,633	-	2,841,633	-	2,841,633
Management and general	2,114,155	-	2,114,155	-	2,114,155
Total Support Services	4,955,788	-	4,955,788	-	4,955,788
Total Expenses	21,612,522	-	21,612,522	-	21,612,522
Changes in Net Assets, before change in beneficial interest	(346,794)	1,751,439	1,404,645	(3,344)	1,401,301
Change in Beneficial Interest in Assets Held by the Barnabas Foundation					
Contributions to the beneficial interest Distributions from the beneficial	-	-	-	1,500,000	1,500,000
interest	-	-	-	(857,871)	(857,871)
Change in net assets in the beneficial interest	-	-	-	350,498	350,498
Total Change in Beneficial Interest in Assets Held by the Barnabas					
Foundation	-	-	-	992,627	992,627
Changes in Net Assets	\$ (346,794)	\$ 1,751,439	\$ 1,404,645	\$ 989,283	\$ 2,393,928

### **Statements of Activities**

Year ended June 30, 2022

	With	out Donor Restric	ctions	With Donor	
	Operating	Designated	Total	Restrictions	Total
Revenues and Other Support Contributions - churches and individuals:					
Development programs Disaster programs Donated services for disaster	\$  1,424,562 -	\$- -	\$ 1,424,562 -	\$ 1,786,073 4,443,803	\$ 3,210,635 4,443,803
programs Unspecified	584,640 7,218,332	۔ 3,053,175	584,640 10,271,507	۔ 30,549	584,640 10,302,056
Total Contributions - Churches and Individuals	9,227,534	3,053,175	12,280,709	6,260,425	18,541,134
Other revenues: Grants from others Investment return, net	14,961 (1,834,636)	-	14,961 (1,834,636)	1,265,901 -	1,280,862 (1,834,636)
Net assets released from restrictions Net assets released from	5,698,781	-	5,698,781	(5,698,781)	-
designations	2,391,442	(2,391,442)	-	-	-
Total Revenues and Other Support	15,498,082	661,733	16,159,815	1,827,545	17,987,360
Expenses Program services:					
Overseas development Disaster programs	9,604,918 3,628,259	-	9,604,918 3,628,259	-	9,604,918 3,628,259
Domestic development Education and justice	29,662 1,368,799	-	29,662 1,368,799	-	29,662 1,368,799
Total Program Services	14,631,638	-	14,631,638	-	14,631,638
Support services:					
Fundraising	2,958,888	-	2,958,888	-	2,958,888
Management and general	622,573	-	622,573	-	622,573
Total Support Services	3,581,461	-	3,581,461	-	3,581,461
Total Expenses	18,213,099	-	18,213,099	-	18,213,099
Changes in Net Assets, before change in beneficial interest	(2,715,017)	661,733	(2,053,284)	1,827,545	(225,739)
Change in Beneficial Interest in Assets Held by the Barnabas Foundation					
Contributions to the beneficial interest Distributions from the beneficial	-	-	-	1,500,000	1,500,000
interest	-	-	-	(1,351,793)	(1,351,793)
Change in net assets in the beneficial interest	-	-	-	(570,890)	(570,890)
Total Change in Beneficial Interest in Assets Held by the Barnabas				(100, 400)	
Foundation	-	-	-	(422,683)	(422,683)
Changes in Net Assets	\$ (2,715,017)	\$ 661,733	\$ (2,053,284)	\$ 1,404,862	\$ (648,422)

# Statements of Functional Expenses

#### Year ended June 30, 2023

		Program Se	rvices					Su	pport Services			
	Overseas	Disaster	Educatior		Total		<b>-</b>		Management	<b>c</b>	Total	<b>-</b>
	Development	Programs	and Justice	e Pro	ogram Services		Fundraising		and General	Suppor	t Services	Total
Expenses												
Salaries	\$ 2,251,573	\$ 603,427 \$	377,492	\$	3,232,492	\$	1,304,737	\$	998,765	\$ 2	2,303,502	\$ 5,535,994
Employee benefits	800,657	202,893	135,222		1,138,772		523,962		330,312		854,274	1,993,046
Total Salaries and Employee Benefits	3,052,230	806,320	512,714		4,371,264		1,828,699		1,329,077		3,157,776	7,529,040
Home office costs:												
Operations	399,704	470,643	439,252		1,309,599		543,883		640,684		1,184,567	2,494,166
Printed materials	3,051	5,674	114,634		123,359		118,000		1,506		119,506	242,865
Travel	44,965	35,650	87,258		167,873		103,068		39,884		142,952	310,825
Facilities and equipment	43,300	90,711	33,849		167,860		79,953		86,830		166,783	334,643
Training/education	47,184	3,765	4,061		55,010		9,619		8,977		18,596	73,606
Promotional events and mailings	20,883	16,215	129,727		166,825		158,411		7,197		165,608	332,433
Total Home Office Costs	559,087	622,658	808,781		1,990,526		1,012,934		785,078		1,798,012	3,788,538
Field costs:												
Travel	330,712	297,501	16,604		644,817		-		-		-	644,817
Vehicle	164,990	58,891	1,987		225,868		-		-		-	225,868
Housing	233,373	86,605	1,707		319,978		-		-		-	319,978
Field office costs	420,004	168,802	1,442		590,248		-		-		-	590,248
Capital expenses	492,739	15,427	.,		508,166		-		-		-	508,166
Training/education	204,505	-	3,287	,	207,792		-		-		-	207,792
National staff costs	1,394,845	913,582	13,185		2,321,612		-		-		-	2,321,612
Objective costs:	1,374,043	713,302	15,105		2,521,012							2,521,012
Food production	1,083,032	-			1,083,032		_		-		-	1,083,032
Income generation	185,539	_			185,539		-		-		_	185,539
Health	476,814	_			476,814		-		-		_	476,814
HIV/AIDS awareness and prevention	43,816	_			43,816		-		-		_	43,816
Literacy	185,722	_			185,722		_		_		-	185,722
Community development	1,082,727	-			1,082,727		-		-		-	1,082,727
Justice	456,688	-			456,688		-		-			456,688
Disaster relief	400,000	- 1,873,847			1,873,847		-		-			1,873,847
Other	88,278	07 5,047			88,278		-		-		-	88,278
Total Field Costs	6,843,784	3,414,655	36,505		10,294,944		-		_		-	10,294,944
Total Expenses		\$ 4,843,633 \$	1,358,000		16,656,734	Ś	2,841,633	¢	2,114,155	\$	4,955,788	\$ 21,612,522

# Statements of Functional Expenses

#### Year ended June 30, 2022

				Program Ser	ices						Su	pport Services				
		Overseas Development	Disaster Programs	Dom Developi		Education and Justice		Total gram Services		Fundraising		Management and General	Supp	Total ort Services		Total
Expenses			<u> </u>	·			•	0		<u> </u>						
Salaries	\$	2,357,894 \$	492,096	\$ 1	,412 \$	430,941	S	3,282,343	\$	1,309,031	Ś	705,486	\$	2,014,517	Ś	5,296,860
Employee benefits	Ŷ	804,976	169,608	Ŷ.	706	164,648	4	1,139,938	Ŷ	509,179	Ŷ	231,487	Ŷ	740,666	Ŷ	1,880,604
Total Salaries and Employee Benefits		3,162,870	661,704	2	,118	595,589		4,422,281		1,818,210		936,973		2,755,183		7,177,464
Home office costs:					1	· · · ·								, ,		
Operations		49,961	412,421		,859	584,078		1,051,319		776,904		(499,929)		276,975		1,328,294
Printed materials		125	11,375	-	21	89,454		100,975		90,106		(499,929)		90,159		191,134
Travel		819	40,108	F	,674	20,260		66,861		54,196		11,910		66,106		132,967
Facilities and equipment		133,524	420,137	-	0/4	67,783		621,444		207,731		155,860		363,591		985,035
Training/education		161,428	4,616	14	,990	4,156		187,190		4,262		17,506		21,768		208,958
Promotional events and mailings		101,420	1,268	10	990	7,479		8,747		4,202		200		7,679		16,426
Promotional events and mailings		-	1,200		<u> </u>	7,479		0,747		7,479		200		7,079		10,420
Total Home Office Costs		345,857	889,925	27	,544	773,210		2,036,536		1,140,678		(314,400)		826,278		2,862,814
Field costs:																
Travel		192,555	129,257		-	-		321,812		-		-		-		321,812
Vehicle		167,692	37,382		-	-		205,074		-		-		-		205,074
Housing		253,244	87,850		-	-		341,094		-		-		-		341,094
Field office costs		378,517	15,590		-	-		394,107		-		-		-		394,107
Capital expenses		288,411	3,745		-	-		292,156		-		-		-		292,156
Training/education		146,351	-		-	-		146,351		-		-		-		146,351
National staff costs		1,274,366	584,640		-	-		1,859,006		-		-		-		1,859,006
Objective costs:		1,27 1,000	50 1,0 10					1,007,000								1,007,000
Food production		1,077,623	-		-	-		1,077,623		-		-		-		1,077,623
Income generation		146,351	-		-	-		146,351		-		-		-		146,351
Health		573,074	-		-	-		573,074		-		-		_		573,074
HIV/AIDS awareness and prevention		38,262	-		-	-		38,262		-		-		_		38,262
Literacy		192,825	-		-	-		192,825		-		-		_		192,825
Community development		798,539	-		-	-		798,539		-		-		_		798,539
Diaconal development		27,625	-			_		27,625		-		-		_		27,625
Justice		444,782	-			_		444,782		-		-		-		444,782
Disaster relief		- ,702	1,218,166		-	_		1,218,166		-		-		-		1,218,166
Other		95,974			-	-		95,974		-		-		-		95,974
Total Field Costs		6,096,191	2,076,630					8,172,821								8,172,821
		, ,		•	-	-								-		
Total Expenses	Ş	9,604,918 \$	3,628,259	\$ 29	,662 \$	1,368,799	Ş	14,631,638	Ş	2,958,888	\$	622,573	Ş	3,581,461	Ş	18,213,099

# Statements of Changes in Net Assets

	W	/ithout Donor Restrictions	With Donor Restrictions	Total
Balance, July 1, 2021 Changes in net assets	\$	18,193,718 (2,053,284)	\$ 13,101,661 1,404,862	\$ 31,295,379 (648,422)
Balance, June 30, 2022 Changes in net assets		16,140,434 1,404,645	14,506,523 989,283	30,646,957 2,393,928
Balance, June 30, 2023	\$	17,545,079	\$ 15,495,806	\$ 33,040,885

### Statements of Cash Flows

Year ended June 30,	2023	2022
Cash Flows from Operating Activities		
Changes in net assets	\$ 2,393,928	\$ (648,422)
Adjustments to reconcile changes in net assets		
to net cash provided by operating activities:		
Change in value of annuities	11,586	3,732
Depreciation	310,803	138,520
Net realized loss on pledges receivable	-	50,000
Net realized gain on sale of investments	(20,443)	(167,114)
Net unrealized loss (gain) on investments	(1,440,108)	2,279,059
Net change in beneficial interest in assets held by		
the Barnabas Foundation	(350,498)	570,890
Net loss (gain) on disposal of property and equipment Changes in assets and liabilities:	(28,994)	14,865
Field advances	264,214	(195,964)
Due (to) from other Christian Reformed Church agencies	(56,814)	39,388
Due from (to) World Renew in Canada	2,467,672	(2,405,816)
Pledges and grants receivable	(1,751,163)	257,595
Interest and other receivables	(93,050)	13,184
Prepaid expenses	(168,218)	(5,427)
Accounts payable and accrued expenses	223,221	(8,403)
Overseas severance accrual	25,397	206,990
Net Cash Provided by Operating Activities	1,787,533	143,077
Cash Flows from Investing Activities		
Proceeds from sale of property and equipment	114,589	-
Purchases of property and equipment	(324,169)	(5,320,342)
Contributions to the beneficial interest	(1,500,000)	(1,500,000)
Distributions from the beneficial interest	857,871	1,351,793
Sale of investments	2,582,266	6,000,000
Purchases of investments	(1,930,292)	(364,646)
		· · · ·
Net Cash Provided by (Used in) Investing Activities	(199,735)	166,805
Cash Flows from Financing Activities		
Proceeds from line of credit	-	3,000,000
Principal payment on line of credit	(570,500)	-
Payments on annuity agreements	(16,384)	(18,539)
Net Cash Provided by (Used in) Financing Activities	(586,884)	2,981,461
Net Increase in Cash and Cash Equivalents	1,000,914	3,291,343
Cash and Cash Equivalents, beginning of year	4,364,280	1,072,937
Cash and Cash Equivalents, end of year	\$ 5,365,194	\$ 4,364,280

#### 1. Organization

World Renew (the Organization), a Michigan nonprofit corporation, operates under the direction of the Synod of the Christian Reformed Church. The purpose of the Organization is to provide technical and rehabilitation assistance, as well as disaster relief, on a worldwide basis.

The Organization's program services are described as follows:

- Overseas Development The Organization works overseas on community development by training people in agriculture, health, income earnings, literacy, small business development, and leadership skills in order to transform communities and improve lives. This is accomplished, in large part, through mentoring local non-government organizations in under-served communities.
- Disaster Programs The Organization provides disaster survivors with assistance. Overseas relief focuses on food, medicine, and other material aid. Domestic relief efforts focus on either granting funds to long-term recovery organizations or facilitating volunteer teams in order to conduct clean-up, needs assessment, and home reconstruction/repair to communities in disaster areas.
- *Education and Justice* The Organization educates constituency and provides opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community development.
- Domestic Development The Organization equips and networks community development leaders to build community strength and seek just, sustainable transformation through strategic partnership with the Christian Reformed Church in North America (CRCNA) and with various U.S. churches. This program was discontinued during 2022.

#### 2. Summary of Significant Accounting Policies

#### Basis of Presentation

Revenues, contributions, grants, and investment income are reported as follows:

- Revenues are reported as increases in net assets without donor restrictions, unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions, unless their use is restricted by explicit donor stipulation. Expirations of net assets with donor restrictions (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. Contributions with donor-imposed restrictions where the restrictions are met in the same year as the contribution is received are reported as revenues without donor restrictions.
- Contributions, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not recognized until they become unconditional; that is, when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value.

During the fiscal years ended June 30, 2023 and 2022, \$2,197,351 and \$2,391,442, respectively, was released from designation and moved to operating net assets without donor restrictions.

#### Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect amounts reported therein. Due to the inherent uncertainty involved in making estimates, actual results reported in future periods may differ from those estimates.

#### Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and estimated highly liquid financial instruments with original maturities of less than three months when purchased.

#### Concentrations of Credit Risk

Financial instruments that potentially subject the Organization to concentrations of credit risk consist of cash and cash equivalents. The Organization places its cash and cash equivalents with high-credit qualified institutions. At times, the amount of cash and cash equivalents may be in excess of the respective institutions' insurance limits. The Organization has not experienced any losses in such accounts, and management believes the Organization is not exposed to any unusual credit risk on cash and cash equivalents.

#### Investments

Investments are carried at fair value, as determined by quoted market prices and other measurement inputs. See Notes 5 and 6 for additional disclosures on investments.

#### Field Advances

Field advances represent holdings of overseas offices for use of current and future programs consisting of reconciled overseas bank accounts; petty cash holdings; staff advances; and, in certain offices, emergency evacuation funds.

#### Pledges and Grants Receivable

Pledges and grants receivable consist of unconditional promises to give and are recorded in the year the promise is made. Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows.

The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discount is included in contribution revenue. The interest rate used in computing the discount of the estimated future cash flows was 5.31% for pledges received in 2023. The discount was recognized as contributions revenue in 2023. An allowance for uncollectible contributions receivable is provided based on management's judgment, including such factors as prior collection history, subsequent collections, type of contribution, and nature of fundraising activity. Conditional promises to give are not included as revenue until the conditions are substantially met.

#### Notes to Financial Statements

#### Property, Equipment, and Depreciation

Property and equipment are carried at cost less accumulated depreciation. Property and equipment purchases of \$5,000 or more are capitalized and depreciated using the straight-line method over the estimated useful lives of the assets, which range from two to 40 years. Property and equipment, for use in international fields, are expensed at the time of purchase.

#### Net Assets

Net assets and changes therein are classified and reported as follows:

#### Net Assets Without Donor Restrictions

Net assets without donor restrictions are available for use at the discretion of the board of trustees (the Board) and/or management for general operating purposes. From time to time, the Board designates a portion of these net assets for specific purposes, which make them unavailable for use at management's discretion. The Board has designated a portion of net assets without donor restrictions as a quasi-term-endowment (an amount to be treated by management as if it were part of the donor-restricted term-endowment) for the purpose of securing the Organization's long-term financial viability. See Note 16 for further details.

#### Net Assets with Donor Restrictions

Net assets with donor restrictions consist of assets whose use is limited by donor-imposed, time, and/or purpose restrictions. The Organization reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires—that is, when a stipulated time restriction ends, or a purpose restriction is accomplished—the net assets are reclassified as net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. See Notes 17 and 18 for further details.

#### Donated Services

Donated services are reflected in the statements of activities to the extent that they are in accordance with GAAP. Skilled volunteer service hours of 29,662 and 19,521 were contributed to the Organization and recorded in the statements of activities in the amount of \$913,582 and \$584,640 as revenues and expenses during the years ended June 30, 2023 and 2022, respectively. The skills provided include management, construction trades, and accounting. Certain other donated services are not reflected in the financial statements inasmuch as these services do not create or enhance nonfinancial assets or require specialized skills. Volunteer service hours of approximately 63,700 and 27,500 were contributed to the Organization, but not reflected in the financial statements, during the years ended June 30, 2023 and 2022, respectively, by approximately 1,039 and 460 individuals.

#### Donated Materials

Donated materials are recorded in the financial statements when such donations are significant and meet the criteria of the Financial Accounting Standards Board (FASB) standard previously mentioned.

#### Grants from Others

Grants from others are recorded as deferred revenue upon receipt of advances. Grant revenues are recognized as related expenses are incurred.

#### Cost Allocation Plan

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs incurred for the joint purpose of educating constituents and soliciting financial support have been allocated according to the amount the program and support services benefited. For the 2023 and 2022 fiscal years, respectively, these joint costs totaled \$1,640,230 and \$1,867,784, with an allocation of \$820,115 and \$933,892 to fundraising and an allocation of \$820,115 and \$933,892 to education and justice.

In July 2023, the Organization implemented enterprise resource planning software (ERP). The new system strengthens programing through timely collection of shared transactional data from multiple sources. Program staff can utilize this new system to manage business activities, including accounting, procurement, project management, risk management, and budget planning. The U.S. finance team spent considerable time and effort during the 2023 fiscal year implementing the new structure and continues to spend significant time assisting overseas staff with their implementation. The total 2023 fiscal year costs of the finance department were \$953,411, of which 40% (\$381,365) was allocated to overseas development and the remaining 60% (\$572,046) to management and general in recognition of this ERP implementation.

#### Investment Return, Net

Investment return, net, consists of realized and unrealized gains and losses, interest and dividends, the change in the present value of annuities payable, and investment expenses.

#### Functional Allocation of Expenses

The statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area of the Organization are reported as expenses of those functional areas. A portion of general and administrative costs that benefit multiple functional areas (indirect costs) have been allocated across programs and other support services based on the proportion of full-time employee equivalents of a program or other support service, versus the total organizational full-time employee equivalents.

#### Income Taxes

The Organization is exempt from federal income taxes due to its status as a not-for-profit corporation under Internal Revenue Code Section 501(c)(3), and contributions are deductible for federal income tax purposes. The Organization is not aware of any material uncertain tax positions.

#### Subsequent Events

Management has evaluated subsequent events through June 11, 2024, the date the financial statements were available to be issued. Based on evaluation, there were no matters identified that had significant impact on the financial statements presented.

#### Notes to Financial Statements

#### 3. Liquidity

The Organization's financial assets available within one year of the statements of financial position date for general expenditures are as follows:

June 30,	2023	2022
Cash and cash equivalents, without donor restrictions Investments, without donor restrictions or	\$ 5,365,194	\$ 4,364,280
board designations	1,680,862	2,255,922
Other investments	5,758	28,296
Field advances	461,552	725,766
Due from World Renew in Canada	-	299,627
Pledges and grants receivable	638,914	167,039
Interest and other receivables	114,203	21,153
Beneficial interest in assets held by the Barnabas Foundation	209,863	174,500
Total	\$ 8,476,346	\$ 8,036,583

Pledges and grants receivable in the table above only include the amounts without donor restrictions to be received within one year of the statements of financial position date. Beneficial interest in assets held by the Barnabas Foundation include the amount to be released from restrictions within one year.

The assets above do not include Board-designated funds, as discussed in Note 15. While the Organization does not intend to spend these for a purpose other than determined by the Board, the funds could be made available for current operations, if necessary.

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

#### 4. Property and Equipment

A summary of property and equipment is as follows:

June 30,	2023	2022
Land Buildings and improvements Vehicles and equipment	\$ 284,600 4,814,082 1,105,368	\$ 284,600 4,765,562 947,021
Total	\$ 6,204,050	\$ 5,997,183

Depreciation expense was \$310,803 and \$138,520 for the years ended June 30, 2023 and 2022, respectively.

#### 5. Investments

#### Investment Risk

The Organization invests in various securities, including government bonds, corporate bonds, equity funds, money market funds, and other debt instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term, and such changes could materially affect the amounts reported in the statements of financial position.

Investments are summarized as follows:

June 30,	2023	2022
Investments held by World Renew: Fixed-income portfolio Balanced portfolio Cash equivalents	\$ 7,353,934 12,069,842 291	\$ 6,464,928 12,127,741 281
Total Investments	\$ 19,424,067	\$ 18,592,950
Other Investments	\$ 5,758	\$ 28,296

Investments are carried at fair value. Fair value is determined by closing market prices at fiscal year-end. Unrealized appreciation and depreciation of investments held at fair value as of the fiscal year-end is determined using the beginning of the fiscal year market value or purchase price, if acquired since that date. Purchase and sales of securities are recorded on a trade-date basis. Interest income is recorded on an accrual basis.

Total investment income (loss) of approximately \$1,872,000 and \$(1,835,000) for the years ended June 30, 2023 and 2022, respectively, represented reinvested investment and dividend income of approximately \$411,400 and \$277,000, net of unrealized gain (loss) of approximately \$1,440,100 and \$(2,279,000), respectively, and realized investment gain of \$20,500 and \$167,000, respectively.

#### 6. Fair Value Measurements

In accordance with the FASB standard relating to fair value measurements, the Organization classifies its investments and annuities payable into Level 1, which refers to securities valued using quoted prices from active markets for identical assets; Level 2, which refers to securities and annuities not traded on an active market, but for which observable market inputs are readily available; and Level 3, which refers to securities and other investments valued based on significant unobservable inputs. The valuation technique utilized by the Organization for its Level 2 investments is the market approach, which uses prices and other relevant information generated by market transactions involving identical or comparable assets. Annuities payable are valued at present value. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

#### Notes to Financial Statements

The following tables set forth by level, within the fair value hierarchy, a summary of the Organization's investments and annuities payable measured at fair value on a recurring basis:

June 30, 2023				
	Level 1	Level 2	Level 3	Total
Investments Other investments	\$18,000,139 -	\$ 1,423,928 -	\$ ۔ 5,758	\$19,424,067 5,758
Investments, at fair value	\$18,000,139	\$ 1,423,928	\$ 5,758	\$19,429,825
Annuities Payable	\$ -	\$ 85,282	\$ -	\$ 85,282
June 30, 2022				
	Level 1	Level 2	Level 3	Total
Investments Other investments	\$17,304,516 21,550	\$ 1,288,434 -	\$ ۔ 6,746	\$18,592,950 28,296
Investments, at fair value	\$17,326,066	\$ 1,288,434	\$ 6,746	\$18,621,246
Annuities Payable	\$ -	\$ 90,078	\$ -	\$ 90,078

The change in the Organization's Level 3 investment was due to a net unrealized loss of \$988 and \$8,733 for the years ended June 30, 2023 and 2022, respectively.

#### 7. Pledges and Grants Receivable

Pledges and grants receivable consist of the following unconditional promises to give:

June 30,	2023	2022
Amount due in less than one year Amount due in one to five years	\$ 1,683,397 \$ 276,320	180,936 -
Total Pledges and Grants Receivable	1,959,717	180,936
Less: discount	(27,618)	-
Total	\$ 1,932,099 \$	180,936

#### 8. Line of Credit

The Organization has available borrowings under a revolving bank line-of-credit agreement. The agreement provides for borrowings of up to \$3,000,000 at June 30, 2023 and 2022. Interest on borrowings is payable monthly at 3.00% above the Secured Overnight Financing Rate (SOFR) (effectively 5.31% and 4.27% at June 30, 2023 and 2022, respectively). The line of credit is secured by the Organization's cash holdings at the lending bank. The agreement matures on October 24, 2024. There was \$2,429,500 and \$3,000,000 outstanding as of June 30, 2023 and 2022, respectively. The line of credit subjects the Organization to certain covenants, with which the Organization was in compliance as of June 30, 2023.

#### Notes to Financial Statements

#### 9. Annuities Payable

Donors have transferred assets to the Organization in exchange for the right to receive a predetermined return during their lifetime (an annuity). A portion of the transfer is considered to be a charitable contribution for income tax purposes. Upon receipt of the transfer, the Organization records a liability for the annuity payable at the present value of future payments based on life expectancy and the midterm federal rate for U.S. Treasury bills for the month the contract is written with the same maturity as the average life expectancy of the annuitants. The difference between the liability recognized for the annuity and the amount of the transfer is recognized as unrestricted contribution income at the date of the gift, unless the gift portion is restricted. Annuity payments are charged against the liability, which, at the end of each fiscal year, is adjusted to the present value of future payments based on life expectancy–utilizing the Internal Revenue Service (IRS) life expectancy tables for males and females–and the interest rate commensurate with the remaining expected term of the contract (3.8% to 8.0% at June 30, 2023 and 2022, respectively). The resulting adjustment is netted against investment income in the statements of activities.

#### 10. Conditional Support

The Organization has been identified as the primary beneficiary of charitable gift annuities that donors have entered into with the Barnabas Foundation. These are considered conditional contributions, as the Organization receives no funds until the donor's death. The total amount of these conditional contributions was approximately \$686,100 and \$529,800 at June 30, 2023 and 2022, respectively. Conditional promises to give are not recognized as revenue until they become unconditional, that is, when the conditions on which they depend are substantially met.

#### 11. Due from (to) World Renew in Canada

Disaster programs, overseas development projects, management and general expenses, and certain fundraising costs are funded jointly by the Organization and World Renew in Canada. Payable to or receivables from World Renew in Canada result depending on the original funding source of these shared costs. The amount due from (to) World Renew in Canada was approximately \$(2,168,000) and \$299,600 for the years ended June 30, 2023 and 2022, respectively.

#### 12. Employee Retirement Plan

The Organization contributes to the Christian Reformed Church Employees' Savings Plan, a defined contribution retirement plan for the benefit of covered employees. The Organization's obligation to the plan is limited to a matching contribution of up to 4% of eligible wages, with employer discretionary contributions equaling 6% of eligible wages of qualified employees for the years ended June 30, 2023 and 2022.

Retirement plan contribution expense for the years ended June 30, 2023 and 2022 amounted to approximately \$523,000 and \$476,900, respectively, for the plan.

#### 13. Transactions with Other Christian Reformed Church Agencies

#### Transactions with Other Christian Reformed Church Agencies

The Organization incurred charges of approximately \$469,900 and \$349,700 in 2023 and 2022, respectively, for administrative support, copying, mailing, and other services. The Organization also incurred charges during 2023 and 2022 of approximately \$57,000 and \$203,000, respectively, from the Christian Reformed Church in North America (CRCNA) for support charges related to the financial services function, and approximately \$0 and \$111,800, respectively, of allocated building occupancy expense. The Organization made grants to or paid project expenses on behalf of other Christian Reformed Church entitles totaling approximately \$32,500 and \$21,300 in 2023 and 2022, respectively.

#### Amount Due to Other Christian Reformed Church Agencies and Borrowing Agreement

The Organization's amount due to other Christian Reformed Church agencies was approximately \$89,500 and \$146,300 at June 30, 2023 and 2022, respectively.

The Organization manages some of its cash in conjunction with the Christian Reformed Church cash management system at Huntington National Bank. The CRCNA may loan or borrow funds of participating agencies. The Organization has authorized the use of its funds held in its Huntington National Bank account as collateral for borrowings of the CRCNA, up to a \$2,000,000 limit.

#### 14. Term Endowments

The Organization has established two term endowment funds in order to apply certain types of financial support received against the Organization's financial operations over an extended period of time.

The first of these term endowments, called the Joseph Fund, consists of both Board-designated funds, representing unrestricted estate monies received, and donor-restricted funds - charitable contributions donors have stipulated for the Joseph Fund. In the first year, 10% of the Joseph Fund's monies received are released to operations. Then, 15% is released to the Organization's operations for each of the subsequent six years.

The second of these term endowments, called the Village Savings and Loan Fund, consists of donor-restricted funds - charitable contributions donors have stipulated for the Village Savings and Loan Fund. These funds are included within the overseas development category of restricted net assets. In the first year and subsequent 14 years, approximately 6.67% is released to operations meeting certain program criteria.

As required by GAAP, net assets associated with these term endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

#### Notes to Financial Statements

In the fiscal years ended June 30, 2023 and 2022, the Organization had the following changes in Board-designated and donor-restricted term endowments:

	llage Savings Id Loan Fund with Donor Restrictions	Boar	Joseph Fund d-Designated	Joseph Fund with Donor Restrictions
<b>Balance</b> , June 30, 2021 Gifts received and adjustments Releases	\$ 174,131 1,250 (26,158)	\$	5,955,856 3,053,175 (2,391,442)	\$ 247,100 30,549 (69,684)
<b>Balance</b> , June 30, 2022 Gifts received and adjustments Releases	149,223 1,000 (26,224)		6,617,589 3,948,790 (2,197,351)	207,965 25,000 (62,153)
Balance, June 30, 2023	\$ 123,999	\$	8,369,028	\$ 170,812

#### 15. Beneficial Interest in Assets Held by the Barnabas Foundation

The Organization has a beneficial interest in the net assets of the Barnabas Foundation related to trusts that donors have established at the Barnabas Foundation that designate the Organization as the primary beneficiary. This beneficial interest is adjusted annually to reflect the changes in the net assets of these trusts and amounts transferred to the Organization during the reporting period.

The total changes in beneficial interest in the net assets of the Barnabas Foundation are summarized as follows:

Year ended June 30,		2023		2022
Beginning Balance	\$	4,773,187	\$	5,195,870
Change in beneficial interest in the net assets held by the Barnabas Foundation before contributions	-	350,498	·	(570,890)
Contributions from donors to the beneficial interest		1,500,000		1,500,000
Distributions to the Organization		(857,871)		(1,351,793)
Ending Balance	\$	5,765,814	\$	4,773,187

#### 16. Net Assets Without Donor Restrictions

The Organization's net assets without donor restrictions are comprised of undesignated and Board-designated amounts for the following purposes:

June 30,	2023	2022
Net Assets Without Donor Restrictions Undesignated (operating) Board-designated for Joseph Fund	\$ 9,176,051 8,369,028	\$ 9,522,845 6,617,589
Total Net Assets Without Donor Restrictions	\$ 17,545,079	\$ 16,140,434

#### Notes to Financial Statements

The Board-designated Joseph Fund represents unrestricted estate monies received. In the first year, 10% of the Joseph Fund's monies received are released to operations. Then, 15% is released to the Organization's operations for each of the subsequent six years.

#### 17. Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods:

June 30,		2023		2022
Overseas development Disaster programs Education and justice	\$	8,369,270 6,896,042 59,682	\$	6,933,357 7,282,359 82,842
Joseph Fund		170,812	ć	207,965
Total Net Assets with Donor Restrictions	Ş	15,495,806	Ş	14,506,523

The various purposes of the above donor-restricted amounts are as follows:

- Overseas Development Community development is provided by training people in agriculture, health, income earnings, literacy, small business development, and leadership skills in order to transform communities and improve lives. This is accomplished, in large part, through mentoring local non-government organizations in under-served communities.
- Disaster Programs These programs provide disaster survivors with assistance. Overseas relief focuses on food, medicine, and other material aid. Domestic relief efforts focus on either granting funds to long-term recovery organizations or facilitating volunteer teams in order to conduct clean-up, needs assessment, and home reconstruction/repair to communities in disaster areas.
- *Education and Justice* The Organization educates constituency and provides opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community development.
- Joseph Fund These assets consist of the charitable contributions donors have stipulated for the Joseph Fund. In the first year, 10% of the Joseph Fund's monies received are released to operations. Then, 15% is released to the Organization's operations for each of the subsequent six years.

#### 18. Net Assets Released from Donor Restrictions

Net assets were released from donor restrictions by incurring expenses, satisfying the restricted purposes, or by occurrence of the passage of time or other events specified by donors. The net assets released from restrictions are as follows:

Year ended June 30,	2023	2022
Overseas development Disaster programs	\$ 2,534,357 3,427,427	\$ 2,459,638 3,129,392
Education and justice Joseph Fund	47,298 62,153	40,066 69,685
Net Assets Released from Restrictions	\$ 6,071,235	\$ 5,698,781

Supplementary Information



#### Independent Auditor's Report on Supplementary Information

Our audits of the financial statements included in the preceding section of this report were conducted for the purpose of forming an opinion on those statements taken as a whole. The supplementary information presented in the following section of this report is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements, and to certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements information directly to the underlying accounting and other records used to prepare the financial statements information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and to other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

BDO USA, P.C.

June 11, 2024

BDO USA, P.C., a Virginia professional corporation, is the U.S. member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.

Year ended June 30,		2023	2022
Bangladesh	\$	714,790	\$ 692,539
Cambodia	-	333,030	282,593
Guatemala		317,307	238,313
Haiti		356,743	494,093
Honduras		644,661	364,156
India		238,411	218,658
Kenya		476,538	301,916
Laos		726,186	856,117
Malawi		155,802	168,111
Mali		316,240	349,434
Mozambique		141,823	141,088
Nicaragua		564,649	543,352
Niger		429,829	411,165
Nigeria		439,531	459,956
Senegal		335,457	275,653
Sierra Leone		88,131	113,885
Tanzania		243,204	196,705
Uganda		933,596	864,643
Zambia		256,421	91,612
Regional ministries		1,287,366	1,259,776
Program development		1,455,386	1,281,153
Total	\$	10,455,101	\$ 9,604,918

See accompanying independent auditor's report on supplementary information.